

WEDNESDAY JULY 23

1:00 PM

Registration

Attendees may proceed to the Aspen Meadows campus to pick up their registration packets. Packets will contain a master schedule, as well as a Forum badge, which will be required to enter any Forum event. Registration packets will be available for pick-up until July 26th.

DOERR-HOSIER CENTER

6:00 – 7:00 PM

"This We'll Defend" The Army's Role in Defending the Nation Against Today's Security and Fiscal Challenges

The Chief of Staff surveys the foreboding global scene and explains how the Army can rise to meet the threats facing us, despite fewer troops and less money.

Gen. Ray Odierno, Chief of Staff, U.S. Army

MODERATOR: David Sanger, Chief Washington Correspondent, *The New York Times*

GREENWALD PAVILION

7:15 – 8:30 PM

Opening Reception

DOERR-HOSIER CENTER

THURSDAY JULY 24

8:00 – 9:00 AM

Breakfast

BARKSDALE LOBBY, DOERR-HOSIER CENTER

9:00 – 10:00 AM

U.S. Counterterrorism Strategy and its Implications for Emerging National Security Threats

This session will explore the range of tools the United States, working alone and with our international partners, can use to respond to security threats around the globe, and the pluses and minuses associated with them.

John Carlin, Assistant Attorney General for National Security, Department of Justice

Michael Vickers, Under Secretary of Defense for Intelligence, Department of Defense

Juan Zarate, Former Deputy Assistant to the President and Deputy National Security

Advisor for Combating Terrorism; Senior Adviser, Center for Strategic and

International Studies; Senior National Security Analyst, CBS News

MODERATOR: Brian Ross, Chief Investigative Correspondent, ABC News

MCNULTY ROOM, DOERR-HOSIER CENTER

10:00 - 11:00 AM

TSA: Toward a Risk-Based Approach to Aviation Security

This session will examine threats to the aviation sector and how TSA is responding to these threats with a risk-based approach, as opposed to the post-9/11 "one size fits all" assumption that each traveler is as likely as the next to be a terrorist.

John Pistole, Administrator, Transportation Security Administration

MODERATOR: Catherine Herridge, Chief Intelligence Correspondent, Fox News

MCNULTY ROOM, DOERR-HOSIER CENTER

11:00 – 11:15 AM

Break

11:15 AM – 12:15 PM

Rethinking the U.S. National Security Apparatus

This session will discuss whether the United States government is properly structured, financed, and staffed to meet the security threats of today.

Gen. Michael Hayden (Ret.), Former Director, Central Intelligence Agency; Former Director, National Security Agency; Principal, The Chertoff Group

Mike Leiter, Former Director, National Counterterrorism Center; Head of Global Government and Commercial Cyber Operations, Palantir; National Security Analyst, NBC News

John McLaughlin, Former Acting and Deputy Director, Central Intelligence Agency; Distinguished Practitioner-in-Residence, Johns Hopkins School of Advanced International Studies

Adm. Eric Olson (Ret.), Former Commander, U.S. Special Operations Command

MODERATOR: Eric Schmitt, National Security Correspondent, *The New York Times*

MCNULTY ROOM, DOERR-HOSIER CENTER

12:15 – 12:45 PM

Lunch

BARKSDALE LOBBY, DOERR-HOSIER CENTER

12:45 – 1:45 PM

Assessing the Department of Homeland Security

Are we safer today than we were when DHS was created more than a decade ago? What progress has it made? What more must it do to secure the homeland?

Jeh Johnson, Secretary of Homeland Security

MODERATOR: Dina Temple-Raston, Counterterrorism Correspondent, NPR

MCNULTY ROOM, DOERR-HOSIER CENTER

1:45 – 2:45 PM

Striking the Right Balance between Security and Liberty

We are still in the post-9/11 era, but we are also in the post-Edward Snowden era. Citizens' expectation that the government will protect them from security threats is unchanged, but they are much less willing now than they were in the immediate aftermath of the terror attacks to grant the government virtual carte blanche to do what it thinks is necessary to respond to these threats. What is the "right" balance between security and liberty?

Raj De, General Counsel, National Security Agency

Robert Litt, General Counsel, Office of the Director of National Intelligence

John Rizzo, Former Deputy & Acting General Counsel, Central Intelligence Agency

Scott Charney, Corporate Vice President, Trustworthy Computing, Microsoft

MODERATOR: Greg Miller, National Security Correspondent, *The Washington Post*

MCNULTY ROOM, DOERR-HOSIER CENTER

2:45 – 3:00 PM

Break

3:00 – 4:00 PM

The Future of Warfare

Our still formidable nuclear arsenal and our supremacy in conventional armaments are of limited use in a world now dominated by the asymmetric tactics of terrorists and cyber-warriors. What are the new weapons—and new conceptions of warfare—that can help America maintain its strategic and tactical edge?

Dawn Meyerriecks, Deputy Director, Directorate of Science and Technology, Central Intelligence Agency

Steve Chan, Director, Network Science Research Center, IBM

Lynn Dugle, President, Raytheon Intelligence, Information, and Services; Vice President, Raytheon Company

MODERATOR: Kevin Baron, Executive Editor, Defense One

MCNULTY ROOM, DOERR-HOSIER CENTER

4:00 – 4:15 PM

Break

4:15 – 5:15 PM

Screening & Discussion: *The War Generals*

This session will feature a discussion of and clips from *The War Generals*, a National Geographic documentary about the transformation of the Army since the Vietnam War told through the stories and voices of its leading combat generals. The film explores how an Army unprepared to fight a guerilla war in Vietnam was transformed into an army geared towards a conventional war against the Soviets—and subsequently Saddam Hussein's forces in the Gulf War—only to be faced once again with guerilla wars in both Iraq and Afghanistan.

Gen. Wesley K. Clark (Ret.), Former Supreme Allied Commander Europe, NATO; Former Commander, U.S. European Command; Former Commander, U.S. Southern Command; Founder and CEO, Wesley K. Clark & Associates

MODERATOR: Peter Bergen, Co-Producer and co-writer, *The War Generals*; Vice President, Director of Studies and Fellows, The New America Foundation

MCNULTY ROOM, DOERR-HOSIER CENTER

5:15 – 5:30 PM

Break

5:30 – 6:30 PM

Bringing into Balance the Military Instrument of Power

The President famously said at this summer's West Point commencement that "U.S. military action cannot be the only or even primary component of our leadership in every instance. Just because we have the best hammer does not mean that every problem is a nail." With a war-weary public and a declining military budget, but no end of security threats from one end of the globe to the other, what should be the military's role in countering these threats?

Gen. Martin Dempsey, Chairman of the Joint Chiefs of Staff, Department of Defense

MODERATOR: Lesley Stahl, Correspondent, "60 Minutes," CBS News

MCNULTY ROOM, DOERR-HOSIER CENTER

9:00 – 10:00 PM

ASF Exclusive Screening: NBC's *State of Affairs*

ASF 2014 is pleased to present an exclusive preview of the pilot episode of *State of Affairs*, a prime time NBC show set to premiere November 2014. Starring Emmy winners Katherine Heigl and Alfre Woodard, the show follows the daily life of the CIA analyst whose job it is to assemble and deliver the President's Daily Briefing.

PAEPCKE AUDITORIUM, PAEPCKE MEMORIAL BUILDING

FRIDAY JULY 25

8:00 – 9:00 AM

Breakfast

BARKSDALE LOBBY, DOERR-HOSIER CENTER

9:00 – 10:00 AM

Intergovernmental Cooperation in Counterterrorism

This session will explore the respective roles of key actors at various levels of government and in the private sector in counterterrorism and how cooperation among them can be improved.

Matt Olsen, Director, National Counterterrorism Center

Robert Mueller, Former Director, Federal Bureau of Investigation; Partner, Wilmer Cutler Pickering Hale and Dorr LLP

Ralph Boelter, Vice President, Corporate Security, Target; Former Assistant Director, Counterterrorism Division, Federal Bureau of Investigation

MODERATOR: Mike Isikoff, Chief Investigative Correspondent, Yahoo News
MCNULTY ROOM, DOERR-HOSIER CENTER

10:00 – 10:15 AM

Break

10:15 – 11:15 AM

From Terrorism to Cold War-like Conventional Military Adventurism—Is Europe Up to the Test?

It was not that long ago that NATO was a solution in search of a problem, an alliance in need of an enemy to defend against. With Putin's apparent determination to reclaim at least some parts of the Soviet empire, NATO's raison d'etre has never seemed clearer. Moreover, the post-9/11 threat of terrorism remains; if anything, it appears to be intensifying. Does Europe have the means and the will to respond to these threats?

Gilles De Kerchove, EU Counterterrorism Coordinator

Amb. Douglas Lute, U.S. Permanent Representative to NATO

Amb. Sir Peter Westmacott, Ambassador of the United Kingdom to the U.S.

MODERATOR: Elise Labott, Global Affairs Correspondent, CNN
MCNULTY ROOM, DOERR-HOSIER CENTER

11:15 – 11:30 AM

Break

11:30 AM – 12:30 PM

Afghanistan & Pakistan: Lessons and Prospects

The long war in Afghanistan is ending, and, with his presidency, so is our strained relationship with Hamid Karzai. New leadership in Kabul notwithstanding, given our withdrawal and continued instability in neighboring Pakistan, is the return of the Taliban and Al Qaeda inevitable?

Gen. John Allen (Ret.), Senior Advisor to the Secretary of Defense on Middle East Security; Former Commander, International Security Assistance Force and U.S. Forces Afghanistan

Jeffrey Eggers, Special Assistant to the President for Afghanistan and Pakistan, National Security Council

Amb. Eklil Hakimi, Ambassador of Afghanistan to the U.S.

Amb. Jalil Abbas Jilani, Ambassador of Pakistan to the U.S.

MODERATOR: Kimberly Dozier, Contributing Writer, *The Daily Beast*
MCNULTY ROOM, DOERR-HOSIER CENTER

12:30 – 1:30 PM

Lunch

BARKSDALE LOBBY, DOERR-HOSIER CENTER

1:30 – 2:30 PM

“National” Security and “Homeland” Security

Four key former high-level government officials give their similar and differing perspectives on the various threats facing the United States, here at home and across the globe.

David Heyman, Former Assistant Secretary for Policy, Department of Homeland Security
John Negroponte, Former Director of National Intelligence; Vice Chairman, McLarty Associates

Frances Townsend, Former Assistant to the President for Homeland Security and Counterterrorism; Executive Vice President, Worldwide Government Legal and Business Affairs, MacAndrews & Forbes Holdings Inc.

MODERATOR: Michael Crowley, Chief Foreign Affairs Correspondent, TIME
MCNULTY ROOM, DOERR-HOSIER CENTER

2:30 – 2:45 PM

Break

2:45 – 3:45 PM

WMD: The Nightmare Scenario

One of the few things all of Washington agrees on is that the number one security threat is the threat of a weapon of mass destruction in the hands of terrorists. Key leaders in countering this threat give us their respective insights

Dr. Huban Gowadia, Director, Domestic Nuclear Detection Office, Department of Homeland Security

Laura Holgate, Special Assistant to the President and Senior Director for Weapons of Mass Destruction Terrorism and Threat Reduction, National Security Council

Andrew Weber, Assistant Secretary for Nuclear, Chemical, and Biological Defense Programs, Department of Defense

Michael Fey, Executive Vice President, Chief Technology Officer, and General Manager of Corporate Products, Intel Security

MODERATOR: Yochi Dreazen, Managing Editor, *Foreign Policy*
MCNULTY ROOM, DOERR-HOSIER CENTER

3:45 – 4:00 PM

Break

4:00 – 5:00 PM

"Pivoting" to Asia

This session will explore the geopolitical rise of China, the threat it poses to its neighbors in the region, and the implications for American security.

Daniel Russel, Assistant Secretary for East Asian and Pacific Affairs, Department of State

Amb. Ashok Kumar Mirpuri, Ambassador of Singapore to the U.S.

Amb. Christopher Hill, Former Assistant Secretary of State for East Asian and Pacific Affairs; Dean, Josef Korbel School of International Studies, University of Denver

MODERATOR: Josh Rogin, Senior Correspondent, *The Daily Beast*
MCNULTY ROOM, DOERR-HOSIER CENTER

5:00 – 5:15 PM

Break

5:15 – 6:15 PM

Challenges Facing the U.S. Navy

It seems as though everyone today, from the President on down, is opposed to the large-scale deployment of American troops to the world's various trouble spots. At a time of increasing global threats, this aversion to land war puts a premium on other services, particularly the U.S. Navy. The Navy's top commander gives us his take on the threats and what the Navy is doing to counter them.

Adm. Jonathan Greenert, Chief of Naval Operations, U.S. Navy

MODERATOR: David Ignatius, Associate Editor and Columnist, *The Washington Post*

GREENWALD PAVILION

SATURDAY JULY 26

8:00 – 9:00 AM

Breakfast

BARKSDALE LOBBY, DOERR-HOSIER CENTER

9:00 – 10:00 a.m.

Does Politics Still Stop at the Water's Edge?

The post-World War II bipartisan foreign policy consensus is a thing of the past. Our political parties are divided today even on national security issues, perhaps, even, especially national security issues. With such a menacing global threat picture, can America afford to speak with two voices? If not, what can be done to find core common ground?

Congressman Michael T. McCaul, Chairman, House Committee on Homeland Security

Jane Harman, Director, President and CEO, Woodrow Wilson International Center for Scholars

MODERATOR: Josh Gerstein, Senior White House Reporter, *POLITICO*

MCNULTY ROOM, DOERR-HOSIER CENTER

10:00 – 10:15 AM

Break

10:15 – 11:15 PM

Reflecting on the 9/11 Commission: Are We Safer Today?

This year marks the 10th anniversary of the 9/11 Commission. How much safer are we, and how much safer do we need to be?

Charles Allen, Former Under Secretary of Homeland Security for Intelligence and Analysis; Principal, The Chertoff Group

Jeremy Bash, Former Chief of Staff, Department of Defense; Former Chief of Staff, Central Intelligence Agency; Managing Director, Beacon Global Strategies

Richard Ben-Veniste, Former Commissioner, National Commission on Terrorist Attacks Upon the United States; Partner, Mayer Brown LLP

Michael Chertoff, Former Secretary of Homeland Security; Executive Chairman and Co-Founder, The Chertoff Group

MODERATOR: Ryan Lizza, Washington Correspondent, *The New Yorker*

MCNULTY ROOM, DOERR-HOSIER CENTER

11:15 -11:30 AM

Break

11:30 AM – 12:30 PM

Security Challenges in an Ever-Evolving Cyber Realm

If the good news is that cyber-threats are now on everybody's radar screen, the bad news is that we seem no closer to getting a handle on how to counter them. What can we do to counter this ever evolving threat?

Richard Ledgett, Deputy Director, National Security Agency

MODERATOR: David Sanger, Chief Washington Correspondent, *The New York Times*
MCNULTY ROOM, DOERR-HOSIER CENTER

12:30 – 1:30 PM

Lunch

BARKSDALE LOBBY, DOERR-HOSIER CENTER

1:30 – 2:30 PM

The View from the West Wing

The President's Homeland Security and Counterterrorism Adviser gives us a peek into how the Oval Office sees the global threat picture and the Administration's strategy for addressing it.

Lisa Monaco, Assistant to the President for Homeland Security and Counterterrorism

MODERATOR: Margaret Warner, Chief Foreign Affairs Correspondent, PBS NewsHour
MCNULTY ROOM, DOERR-HOSIER CENTER

2:30 -2:45 PM

Break

2:45 – 4:00 PM

The Mideast in Crisis, Again

The promise of the Arab Spring has given way to despair as the region reverts to autocracy. The Israeli-Palestinian peace talks have collapsed. Syria is in turmoil and fast becoming the next Ground Zero for attacks on the U.S. homeland. Our long investment of blood and treasure in Iraq seems for naught, as the nation erupts in flames. The prospect of a diplomatic solution to the nuclear crisis with Iran now seems remote. Various experts weigh in with their views as to what, if anything, can be done to resolve the many conflicts roiling the region.

Amb. Mohamed Tawfik, Ambassador of Egypt to the U.S.

Amb. Robert Ford, Former Ambassador of the U.S. to Syria; Senior Fellow, Middle East Institute

Amb. Dennis Ross, Former Special Assistant to the President and Senior Director for the Central Region, National Security Council; William Davidson Distinguished Fellow and Counselor, The Washington Institute for Near East Policy

MODERATOR: Elise Labott, Global Affairs Correspondent, CNN
MCNULTY ROOM, DOERR-HOSIER CENTER

4:00 – 5:00 PM

Defense Support of Civil Authorities—The Role of DOD in Homeland Security

This session will explore the Department of Defense's civil authorities and domestic responsibilities, as well as NORAD's role in protecting and defending the continental United States.

Gen. Charles Jacoby, Commander, North American Aerospace Defense Command and U.S. Northern Command

MODERATOR: Ken Dilanian, Intelligence Writer, Associated Press
MCNULTY ROOM, DOERR-HOSIER CENTER

5:00 – 5:15 PM

Break

5:15 – 6:15 PM

The Global Threat Picture as the Defense Intelligence Agency Sees It

The Director of the Pentagon's intelligence agency gives us his take on the security challenges of the day and a preview of those to come.

Lt. Gen. Michael Flynn, Director, Defense Intelligence Agency

MODERATOR: Evan Pérez, Justice and National Security Reporter, CNN
GREENWALD PAVILLION

6:15 – 8:00 PM

Closing Reception
DOERR-HOSIER CENTER

